



**A GLOBAL DEAL
FOR OUR
PANDEMIC AGE**



Financing the
Global Commons for
**PANDEMIC
PREPAREDNESS
AND RESPONSE**

**REPORT OF THE
G20 HIGH LEVEL
INDEPENDENT
PANEL**

Annex C**List of Institutions and Persons Consulted**

The G20 High Level Independent Panel benefited significantly from extensive consultations with the global health community, including the major international health organizations, infectious disease and public health experts, the private sector, and philanthropic and civil society organizations with deep engagements in the field. The Global Preparedness Monitoring Board, in particular, provided the Panel with a comprehensive assessment of requirements for pandemic prevention, preparedness and response. We also drew on the insights of the top management and staff of the International Financial Institutions and leading economic and financial professionals.

The Panel also gained useful insights from discussions with members of the Independent Panel for Pandemic Preparedness and Response (IPPPR), the Pandemic Preparedness Partnership, the Pan-European Commission on Health and Sustainable Development, and the Lancet COVID-19 Commission.

A non-exhaustive list of institutions and persons we consulted is set out below. The Panel also had informative consultations with the official sector.

Institutions:

- The Access to COVID-19 Tools Accelerator (ACT-A)
- Accelerating Health Technologies Group (AHT)
- Afreximbank
- Bill & Melinda Gates Foundation (BMGF)
- Civil20 (C20)
- Center for Global Development (CGD)
- Coalition for Epidemic Preparedness Innovations (CEPI)
- The Foundation for Innovative New Diagnostics (FINN)
- G7 Pandemic Preparedness Partnership
- Gavi, The Vaccine Alliance (Gavi)
- GHSA Sustainable Financing Action Package Working Group (GHSA SF AP WG)
- Global Virome Project
- Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM)
- Global Preparedness Monitoring Board (GPMB)
- Imperial College London
- Independent Panel for Pandemic Preparedness & Response (IPPPR)
- International Federation of Pharmaceutical Manufacturers & Associations (IFPMA)
- International Finance Corporation (IFC)
- International Monetary Fund (IMF)
- Lancet COVID-19 Commission
- McKinsey & Company
- McGovern Foundation
- Metabiota
- Organisation for Economic Co-operation and Development (OECD)
- Pan-European Commission on Health and Sustainable Development
- Pandemic Action Network
- Preventing Pandemics at the Source
- UN Economic Commission for Africa (UNECA)
- UNICEF
- Unitaid
- World Bank Group (WBG)
- World Economic Forum (WEF)
- World Health Organization (WHO)
- WHO Council on the Economics of Health for All

Individuals:

- Tedros Adhanom Ghebreyesus (WHO)
- Ruchir Agarwal (IMF)
- Philippe Aghion (London School of Economics)
- Ximena Aguilera (Universidad del Desarrollo, Chile)
- Robert Agyarko (African Risk Capacity)
- Pedro Alba (The Brookings Institute)
- Pascale Allotey (UN University International Institute for Global Health)
- James Anderson (IFPMA)
- Susanne Andreae (World Economic Forum)
- Alan AtKisson (Sida)
- Paul Astrup (Boston Consulting Group)
- Susan Athey (Stanford University)
- Hala Audi (The Trinity Challenge)
- Bruce Aylward (WHO)
- Chandrika Bahadur (SDG Academy)
- Arthur Baker (The AHT Group)
- Stéphane Bancel (Moderna)
- Chatib Basri (Creco Research Institute)
- Priya Basu (WBG)
- Carolin Baumgartner (The Trinity Challenge)
- Dan Bausch (UK Public Health Rapid Response Team)
- Erik Berglof (Asian Infrastructure Investment Bank)
- Stanley M. Bergman (Henry Schein)
- Seth Berkley (Gavi)
- Stefano Bertozzi (UC Berkeley School of Public Health)
- Manisha Bhinge (The Rockefeller Foundation)
- Agnes Binagwaho (University of Global Health Equity)
- Laurence Boone (OECD)
- George Bridges (Banco Santander)
- Gordon Brown (UN Special Envoy for Global Education)
- Gro Brundtland (GPMB)
- Eric Budish (University of Chicago)
- Annabelle Burgett (BMGF)
- Stefania Burbo (C20)
- Agnès Buzyn (WHO)
- Mauricio Cardenas (IPPPR)
- Dennis Carroll (Global Virome Project)
- Sergio Carmona (FIND)
- Joanne Carter (RESULTS)
- Juan Camilo Castillo (The AHT Group)
- Guillaume Chabert (IMF)
- Jagan Chapagain (International Federation of Red Cross and Red Crescent Societies)
- Mukesh Chawla (WBG)
- Helen Clark (IPPPR)
- Lorcan Clarke (WHO)
- Sonila Cook (Dalberg)
- Matt Craven (McKinsey)
- Thomas Cueni (IFPMA)
- Monica de Bolle (Peterson Institute for International Economics)
- Kieran Daly (BMGF)
- Genya Dana (WEF)
- Jeff Davies (Legal & General)
- Nicoletta Dentico (Society for International Development)
- Vilas Dhar (McGovern Foundation)
- Makhtar Diop (IFC)
- Kate Dodson (UN Foundation)
- Simon Duffield (Gavi)
- Steph Eaneff (Georgetown University)
- Chris Eleftheriades (International Rescue Committee)
- Chris Elias (GPMB)
- Anas El Turabi (McKinsey)
- Valeria Emmi (C20)
- Meaghan English (McGovern Foundation)
- Tamer Farag (Facebook)
- Manuela V. Ferro (WBG)
- Karin Finkelston (IFC)
- Kevin Fletcher (IMF)
- Stephen Flynn (Northeastern University)

- Giovanni Forchini (Imperial College London)
- Henrietta Fore (UNICEF)
- Tom Frieden (Resolve to Save Lives)
- Kurt Frieder (C20)
- Vitor Gaspar (IMF)
- Kristalina Georgieva (IMF)
- Githinji Gitahi (Amref Health Africa)
- Tore Godal (GPMB)
- Rebeca Godoy (African Risk Capacity)
- Ian Goldin (Oxford University)
- Ellie Graeden (Talus Analytics)
- Peter Greiff (Banco Santander)
- Frederico Guanais (OECD)
- Jaclyn Guerrero (Metabiota)
- Peggy Hamburg (Nuclear Threat Initiative)
- Richard Hatchett (CEPI)
- John Hicklin (CGD)
- Tom Hart (ONE)
- Katharina Hauck (Imperial College London)
- Kim Holloway (Northeastern University)
- Amanda Hosken (Swiss Re)
- Daniel Hougendobler (GPMB)
- Chikwe Ihekweazu (Nigerian Centre for Disease Control)
- Bikas Joshi (IMF)
- Madhav Joshi (India Health Fund)
- Donald Kaberuka (GFATM)
- Shobana Kamineni (Apollo Hospitals Enterprise)
- Nirmal Kandel (WHO)
- Rebecca Katz (Georgetown University)
- Michel Kazatchkine (IPPPR)
- Oanh Khuât (Centre for Supporting Community Development Initiatives)
- Gunther Kraut (Munich Re)
- Ilona Kickbusch (GPMB)
- Justin Koonin (ACON)
- Soonman Kwon (Seoul National University)
- Acha Leke (McKinsey)
- Nisia Trindade Lima (Fiocruz)
- Alessandra Løchen (Imperial College London)
- Nita Madhav (Metabiota)
- David Malpass (WBG)
- Robert Matiru (Unitaid)
- Mariana Mazzucato (WHO Council on the Economics of Health for All)
- Rosemary Mburu (WACI Health)
- Amanda Meadows (Metabiota)
- Conor Meenan (Centre for Disaster Protection)
- Roshni Mehta (Imperial College London)
- Mariska Meurs (Wemos)
- David Milliband (IPPPR)
- Patricia Miranda (C20)
- Suerie Moon (The Graduate Institute of Geneva)
- Susanna Moorehead (OECD)
- Mario Monti (Pan-European Commission on Health and Sustainable Development)
- Melinda Moree (BMGF)
- Riccardo Moro (C20)
- Owen Morris (Aviva)
- Stephen Morrison (Center for Strategic and International Studies)
- Edward Mountfield (WBG)
- Nanthalile Mugala (PATH)
- Mamta Murthi (WBG)
- Bob Nelsen (ARCH Venture Partners)
- Aurélia Nguyen (Gavi)
- Jamie Bay Nishi (Global Health Technologies Coalition)
- Akihiko Nishio (WBG)
- John Nkengasong (Africa Centres for Disease Control and Prevention)
- Anders Nordström (IPPPR)
- Jim O'Neill (Pan-European Commission on Health and Sustainable Development)
- Rachel Ong (C20)
- Ben Oppenheim (Metabiota)
- Muhammad Pate (WBG)

- Mari Pangestu (WBG)
- Rosa Pavanelli (Public Services International)
- Ceyla Pazarbasioglu (IMF)
- Adrian Peralta-Alva (IMF)
- Nicolas Pinaud (OECD)
- Peter Piot (London School of Hygiene and Tropical Medicine)
- Jean Pisani-Ferry (Sciences Po)
- Mark Plant (CGD)
- Stefano Prato (C20)
- Ben Pyne (Skoll Foundation)
- Elizabeth Radin (International Rescue Committee)
- Uma Ramakrishnan (IMF)
- Sheila Redzepi (WBG)
- Tristan Reed (WBG)
- Ferdinando Regalia (IDB)
- Carmen Reinhart (WBG)
- Amelie Rioux (GPMB)
- Alberto Rodriguez (WBG)
- Jeffrey Sachs (Lancet COVID-19 Commission)
- Rodrigo Salvado (BMGF)
- Peter Sands (GFATM)
- Benjamin Sarda (Boston Consulting Group)
- Bill Savedoff (Inter-American Development Bank)
- Stefano Scarpetta (OECD)
- Haje Schutte (OECD)
- Klaus Schwab (WEF)
- Nina Schwalbe (UN University International Institute for Global Health)
- Yakhara Ngally Sembene (IFC)
- Minouche Shafik (G7 Pandemic Preparedness Partnership)
- Anant Shah (Merck)
- Michael Sheldrick (Global Citizen)
- Rahul Singhvi (Resilience, Inc.)
- Ellen Johnson Sirleaf (IPPPR)
- Nigel Sizer (Rainforest Alliance)
- Peter Smith (Imperial College London)
- Ian Smith (GPMB)
- Antonio Spilimbergo (IMF)
- Devi Sridhar (The University of Edinburgh)
- Liesbet Steer (The Education Commission)
- Nicole Stephenson (Metabiota)
- Elena Sterlin (IFC)
- Arvind Subramanian (Peterson Institute for International Economics)
- Preeti Sudan (IPPPR)
- Alex Tabarrok (George Mason University)
- Katherine Tan (BMGF)
- Brandon Joel Tan (The AHT Group)
- Chorh Chuan Tan (Office for Healthcare Transformation)
- Tomasz A. Telma (IFC)
- Adrian Thomas (Johnson & Johnson)
- Eloise Todd (Pandemic Action Network)
- Brad Tytel (BMGF)
- Axel van Trotsenburg (WBG)
- Jeanette Vega (Red de Salud UC-Christus)
- Andres Velasco (London School of Economics)
- Reinhilde Veugelers (Bruegel)
- Stephanie von Friedeburg (IFC)
- Trae Wallace (Talus Analytics)
- Kevin Watkins (Save the Children UK)
- Beatrice Weder di Mauro (Center for Economic Policy Research)
- Nick White (Oxford University and Mahidol University)
- Suwit Wibulpolprasert (Folk Doctor Foundation)
- Matt Wilson (McKinsey)
- Prashant Yadav (CGD)
- Gary Young (Northeastern University)
- Simon Young (Willis Towers Watson)
- Ernesto Zedillo (IPPPR)
- Olivia Zetter (Resilience, Inc.)